

# **Major Capital Projects:**

**Board of Education monthly progress update** 

# **FACILITIES DEPARTMENT**

December 2023















# **Project Timeline**

### Gate Check 1: Five-Year Capital Improvement and Deferred Maintenance Implementation Plan

Work identified in the five-year plan has been prioritized over the represented five-year horizon. Specificity of scope, schedule and budget vary for projects contained in the plan.

**Board action requested:** Approval of prioritization of work as represented in the plan.

#### 2. Gate Check 2: Project Charter

The project charter is a product of internal predesign work for projects estimated to be over two million dollars. The project charter contains the defined scope based on the evaluation of building condition, programmatic need, and initial stakeholder engagement. The preliminary schedule and project estimate are included.

**Board action requested:** Approval of the project charter indicating acceptance of the identified scope and understanding of the project schedule and rough order of magnitude of cost. Approval indicates the Board's direction to issue a request for proposal to secure design services.

#### 3. Gate Check 3: Project Budget

Once a project has moved through schematic design, solutions have been identified and developed with sufficient detail to estimate a construction cost and set a final project budget. Finalization of the design and construction drawings will be informed by this budget.

**Board action requested:** Approval of final project budget. Approval indicates the Board's direction to proceed with construction bidding so long as the project remains within the allotted budget.

#### 4. Gate Check 4: Construction Award

Per public procurement practices, work will be advertised for bid and bids will be received by the Purchasing Office and vetted for response compliance. Project consultants will vet the value of bids against anticipated costs and provide the District with a formal recommendation to award based on the lowest responsible bid.

**Board action requested:** Approval of vetted and recommended vendors to award work and enter into contractual agreement for construction.

#### 5. Gate Check 5: Project Closeout

This gate check will be presented at the beginning of the project closeout phase and again upon final fiscal closeout of the project. The project closeout period begins at substantial completion of construction. The Substantial Completion certificates indicate beneficial occupancy and shift of focus to completion and inspection of punchlist items and entry into warranty period. There are still outstanding financial obligations during the closeout phase of the project, but an initial evaluation of the overall use of budget can be conducted. The second presentation of this gate check will occur when all contractual obligations are complete and all final payments have been issued. This can occur twelve to eighteen months after completion of construction. Except in the rare circumstance in which Substantial Completion and final closeout occur simultaneously, the Board will see the following two reports during this gate check:

- Gate Check 5.1: Initial Project Closeout (Substantial Completion)
- Gate Check 5.2: Final Project Closeout

**Board action requested:** Acceptance of report(s).

# **Project Financial Information**

- **A.** Rough Order of Magnitude Cost Estimate: In the initial planning phase, the cost of a project gets refined along the way as the scope of work is fine tuned and more in-depth information is gathered on the condition of the building and overall site. Through this process, the initial costing evolves from a rough estimate referred to as a "Rough Order of Magnitude" to a final budget. (Presented to the Board at Gate Check 1 and 2.)
- **B.** Original Budget: Final project budget approved by the Board at Gate Check 3.
- **C. Committed Costs:** Contractual obligation of funds for project work.
- **D.** Invoiced to Date: Invoices are submitted and approved through Procore, the project management environment used by the District. The value represented indicates all invoices submitted and approved by the project team.
- **E.** Construction Award: Total of all construction contracts.
- **F.** Construction Cost Changes: Value of all change orders issued to construction contracts.
- G. Percent Change: Calculation of construction change orders against total construction award.
- **H. Total Forecasted Cost:** Anticipated cost of the fully delivered project at the time of the report including known committed, pending, and potential costs as identified by the project team.
- I. Construction Percent Complete (as invoiced): Percent of completion is calculated based on the value of work in place as indicated on the vetted and approved pay applications submitted by contractors against the total value of construction commitments. As this is based on billed amounts, there is frequently a 30-60 day lag to represent the work in full.



## **American Indian Magnet: December 2023 Project Update**



Location: 1075 Third St. E., Saint Paul, MN 55106

**Grades:** PreK-8

Enrollment (SY20-21): 611

Project website: spps.org/aimsfmp

School website: <a href="mailto:spps.org/aims">spps.org/aims</a>

#### **Project summary**

**Project number: 1160-19-01** 

Funding: Certificates of Participation (COP)

**Project type:** Addition and renovation

**Square footage:** 

Existing: 103,000 sfProposed: 131,626 sf

#### SPPS project team:

• Michelle Bergman Aho, Project Manager

• Kenny Ekblad, Project Coordinator

Design team: Cuningham Group

**Construction management:** H+U Construction

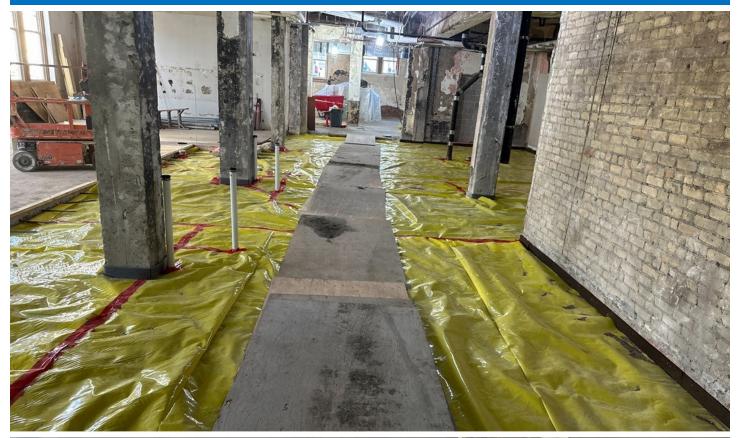
#### **Project scope**

- Additions with new PreK-8th grade classrooms, administration area, media center (Long House), kitchen, and cafeteria.
- New playground and site improvements.
- Renovation of existing building including learning spaces, academic support spaces and restrooms.
- Replacement of all finishes, HVAC and controls, plumbing, lighting, required upgrades to fire suppression and fire alarm systems.

- First floor areas with depressed slabs and mechanical trenches were cut, filled, and prepped for new concrete pours in early December.
- The structural engineer has been analyzing possible corrections to existing honeycombing conditions on the concrete beams from the 1930s; similar corrections were conducted in previous renovation phases. This area also has piping that carries glycol for heating occupied areas of the building that will need to be kept operational throughout any repairs.

	December 2023 - Project Financial Information												
Original Bud		nmitted Costs	Invoic to Da			ruction ard		nstruction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)		
\$53,300,00	00 \$47,	227,986	\$41,687	7,093	\$33,7	56,040	\$2	2,980,571	8.83%	\$47,557,992	90.68%		
	Project Timeline												
Phase:	Planning ——	<b></b>	Design —				<b>→</b>	Construction	ı ———		<u></u>		
BOE Gate Check:	Five Year Plan	Proje Chart		Budg Appro	<b>,</b>	Contra Award					Closeout		
Key dates:	✓ Oct. 2018	□ N/A	`	✓ Feb. 2	020	✓ May 20	20				☐ Fall 2024		

# **American Indian Magnet**





From top: Prepping for concrete; concrete beams on the first floor (November 2023)



## Barack and Michelle Obama: December 2023 Project Update

Location: 707 Holly Ave., Saint Paul, MN 55104

**Grades:** PreK-8

Proposed enrollment: PK-5: 450; Middle school: 450

Project website: <a href="mailto:spps.org/obama-builds">spps.org/obama-builds</a>

#### **Project summary**

**Project number:** 3210-23-01

Funding: Certificates of Participation, Long Term Facilities

Maintenance

Project type: Renovations and remodel

#### **Square footage:**

• Existing: 141,662 sf

• Proposed: 146,496 sf

#### SPPS project team:

**Key dates:** 

• Michelle Bergman Aho, Project Manager

• Jhalil Payne, Project Coordinator

Design team: Snow Kreilich Architects

Construction management: H+U

March 2021

Aug. 2022

#### **Project scope**

- Construction project is an outcome of Envision SPPS;
   will house both the Montessori PreK-5 program
   currently located at JJ Hill along with a new,
   independent middle school
- Renovation of general learning space, gym, cafeteria, media center, art room, administration office
- New identifiable and secure entry, parent room, kitchen addition, inclusive restrooms
- New electrical and mechanical systems

#### **New this month**

- Bids are expected to be received by December 6 for all remaining project work scopes.
- The demolition contractor has been on site assessing the layout and protection of existing finishes in anticipation of the demolition permit.

Fall 2025

	December 2023 - Project Financial Information													
Original Budget Committed Costs		Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)							
\$72,300,000	300,000 \$6,159,248 \$2,378,726		Pending	\$0	0%	\$72,300,000	0%							
			Project Tin	neline										
Phase: Plan	ning ———	Design ———		→ Construction	1									
	ve Year Proj Plan Char		lget Contra				Closeout							

**TBD** 

Jan. 2023

# **Barack and Michelle Obama**



From top: Renderings of outdoor learning space; Montessori Children's House; middle grades classroom; media center



# **Bruce Vento Elementary: December 2023 Project Update**



Location: 409 Case Avenue, Saint Paul, MN 55130

**Grades:** PreK-5

Enrollment (SY22-23): 540

Project website: <a href="mailto:spps.org/vento-builds">spps.org/vento-builds</a>

School website: spps.org/vento

#### **Project summary**

**Project number: 1020-22-01** 

**Funding:** Certificates of Participation

Project type: New construction

#### Square footage:

Existing: 101,231 sfProposed: 164,000 sf

#### SPPS project team:

• Pam Bookhout, Project Manager

Maria Wollensak, Project Coordinator

Design team: Cuningham Group

**Construction management:** RJM Construction

#### **Project scope**

- New building constructed on east side of property
- Sustainability features: High-performance building envelope, geoexchange system, and preparation for photovoltaic panels
- Playground for elementary and early childhood programs
- Separate parent and bus drop-offs; staff parking
- Stormwater management addressing site elevation

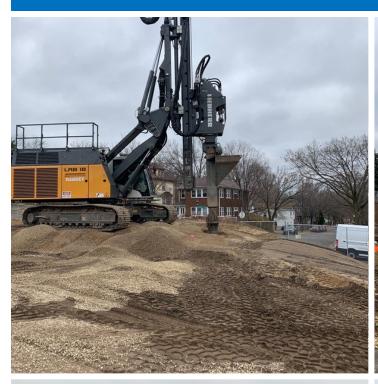
- Aggregate piers supporting new building were installed in October and November.
- Over several weeks, unsuitable soil was replaced with good soil; soil was removed to excavate for storm water management system. With soil work mostly complete, a job trailer has been placed on site.
- As earthwork and site utilities continue, contracts are being processed from the second of two bid packages that were approved by the Board of Education in October.

	December 2023 - Project Financial Information													
Original Budget	Committed Costs	Invoiced to Date	Construction Award	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete** (as invoiced)							
\$89,900,000	\$68,369,553	\$4,887,673	\$58,355,885*	\$0	0%	\$89,900,000	0%							

<sup>\*</sup>Partial construction award value; a small group of construction work scopes will be bid a later date. \*\*The stated closeout date represents substantial completion and occupation of the new construction; additional site work will continue through summer 2026.

	Project Timeline													
Phase:	Phase: Planning ———— Design ————— Construction —————													
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contract Award	Closeout*									
Key dates:	√ March 2021	✓ Aug. 2022	✓ Feb. 2023	✓ Oct. 2023	☐ Fall 2025									

# **Bruce Vento Elementary**









From top to right: Two photos showing drilling for piers; rock to pour into pier wells; site job trailer (November 2023)



# **Education and Operations Services: December 2023 Project Update**

Location: 1930 Como Ave., Saint Paul, MN 55108

Number of employees: Approximately 230 staff

#### **Project summary**

**Project number:** 4000-22-01

Funding: American Rescue Plan

**Project type:** HVAC upgrades

#### Square footage:

• Existing: 228,836 SF

• Proposed: N/A

#### SPPS project team:

Jason Jones, Project Manager

Design team: TKDA

Construction team: Morcon

#### **Project scope**

- Replace existing air handling units with new one
- Add A/C condensing units on roof
- Improve ventilation in maintenance office area

- New HVAC mezzanine was installed and new air handling units were set on the mezzanine. New condensing units were placed on the roof.
- The Facilities Department is researching options to insulate the ducts in the kitchen area, which was identified when construction started; work is planned to be conducted over spring break.

	December 2023 - Project Financial Information												
Original Bud	_	mitted osts	Invo to D			truction ward	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)			
\$3,052,402	2 \$2,0	63,303	\$1,01	8,301	\$1,4	26,314	\$319,660	22.41%	\$2,285,952	46.39%			
	Project Timeline												
Phase:	Planning ——		Design -				Construction			•			
BOE Gate Check:	Five Year Plan	Proje Chart		,		Contract Award				Closeout			
Key dates:	□ N/A	□ N/ <i>F</i>	4	✓ Dec. 2		✓ Aug. 2022				☐ Winter 2024			



# Hidden River Middle School: December 2023 Project Update



Location: 1700 Summit Ave., Saint Paul, MN 55105

**Grades:** 6-8

**Enrollment (SY22-22):** 568

Project website: <a href="mailto:spps.org/hiddenriver-builds">spps.org/hiddenriver-builds</a>

School website: spps.org/hiddenriver

#### **Project summary**

Project number: 3140-20-02

Funding: Certificates of Participation (COP) and Capital

**Bonds** 

Project type: Remodel and addition

#### Square footage:

• Existing: 98,491 SF

Proposed: Renovation: 98,491 SF; Addition: 10,800 SF

#### SPPS project team:

• Angela Otteson, Project Manager

• Josie Geiger, Project Coordinator

Design team: DLR Group

Construction management: Kraus-Anderson

#### **Project scope**

- New administrative offices in two-story addition
- Clearly marked main entrance with new secure entry
- Renovated and reconfigured classrooms
- Kitchen renovation, inclusive restrooms
- New instructional audio/visual equipment
- HVAC and controls replacement, electrical replacement, and other systems improvements
- Partial roof replacement, window replacements, parking lot pavement

- A preconstruction meeting was held at Wilson with all prime contractors.
- Demolition is planned to start in Wilson's lower-level cafeteria on December 18.
- Contractors have been submitting shop drawings for both the Hidden River and Wilson projects that are being reviewed by the design consultants.

	December 2023 - Project Financial Information												
Original Bud	ginal Budget Committed Invoiced Costs to Date		Construction Award			nstruction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$54,200,00	\$41,926,891 \$2,546,406				\$35	,574,014		\$0	0%	\$54,200,000	0%		
	Project Timeline												
Phase:	Planning ———	<del></del>	Design				$\rightarrow$	Construction			-		
BOE Gate Check:	Five Year Plan	Proj Cha				Contrac Award	t				Closeout		
Key dates:	✓	<b>~</b>	/	✓		✓							
	March 2021	March	2021	Sept. 2	022	Oct. 202	3				Fall 2025		

# **Hidden River Middle School**



From top, then left to right: Cafeteria looking toward media center doors; new main entry with stairs to second floor; learning commons in building's classroom area; view down hallway looking towards flex classroom, image also shows color wayfinding; media center learning stair connected to cafeteria (April 2023)



## Highland Park Middle School - HVAC: December 2023 Project Update



Location: 975 S Snelling Ave., Saint Paul, MN 55116

Grades: 6-8

Enrollment (SY21-22): 721

Project website: <a href="mailto:spps.org/Page/41781">spps.org/Page/41781</a>

School website: <a href="mailto:spps.org/highlandms">spps.org/highlandms</a>

#### **Project summary**

Project number: 3081-22-02

Funding: American Rescue Plan

Project type: HVAC upgrades

Square footage:

• Existing: 135,431 SF

• Proposed: N/A

SPPS project team: Jason Jones, Project Manager

Design team: ATS&R

Construction team: Knutson Construction

#### **Project scope**

- Remove existing uni-vents in rooms
- Provide classrooms with cooling by installing a new dedicated outdoor air system unit on roof
- Replace existing fin tube radiation with new ones
- New LED lighting and ceiling in classrooms and hallways

#### New this month

 A small section of flooring is being replaced on the third floor over winter break. Then project is on hold until summer 2024.

	December 2023 - Project Financial Information												
Original Bud	_	mitted osts		oiced Date		truction ward	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)			
\$6,484,21	7 \$5,5	19,826	\$3,86	64,578	\$4,3	15,320	\$34,288	0.79%	\$5,524,161	73.78%			
	Project Timeline												
Phase:	Planning ——	<b></b>	Design				Construction			•			
BOE Gate Check:	Five Year Plan	,	Project Bud Charter Appr		_	Contract Award				Closeout			
Key dates:	□ N/A	N/A		✓ Dec. 2	2021	✓ Aug. 2022				☐ Fall 2024			



### Highland Park Middle School - Renovation: December 2023 Project Update



Location: 975 S Snelling Ave., Saint Paul, MN 55116

**Grades:** 6-8

Enrollment (SY22-23): 805

Project website: <a href="mailto:spps.org/Page/46814">spps.org/Page/46814</a>

School website: <a href="mailto:spps.org/highlandms">spps.org/highlandms</a>

#### **Project summary**

**Project number: 3081-23-01** 

Funding: Certificates of Participation, Long Term Facilities

Maintenance

**Project type:** Addition and renovation

#### Square footage:

Existing: 168,968 SFProposed: 19,560 SF

#### SPPS project team:

• Mike Christen, Project Manager

Jhalil Payne, Project Coordinator

Design team: ATS&R

Construction team: Kraus-Anderson Construction

#### **Project scope**

- New identifiable front entrance and main office
- Two-story link addition
- Fully-remodeled kitchen and cafeteria
- Renovated special education suite
- Updated classroom technology
- Gym floor replacement; substantial renovations of existing spaces
- Inclusive restrooms
- Replacement of sidewalks, ramps and landings; updates to parking lot with new parent drop-off lane
- Stormwater management and landscaping

- Project is out for contractor bids with bids due on December 19; two pre-bid contractors walkthroughs have been conducted. Contracts over the \$175K threshold will be presented to the Board of Education for approval in January.
- Latest construction document estimates from the construction manager is showing the project to be on or under budget.

	December 2023 - Project Financial Information													
Original Bud	dget C	Committed Costs		oiced Date		truction ward	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)				
\$49,500,0	00 \$	3,876,678	\$701	L,977	٦	ГBD	\$0	0%	\$49,500,000	0%				
	Project Timeline													
Phase:	Planning -	<del></del>	Design -				<ul><li>Construction -</li></ul>			•				
BOE Gate Check:	Five Yea Plan	ar Proje Chart		Budg Appro	-	Contract Award				Closeout				
Key dates:	✓	✓		✓	,		<u> </u>							
	March 20	)21 Sept. 2	022	July 2	023	TBD				Fall 2025				

# **Highland Park Middle School**







From top: Renderings of reception area, breakout and small-group rooms, and cafeteria



## Jie Ming Mandarin Immersion: December 2023 Project Update



Location: 1845 Sheridan Ave. W., Saint Paul, MN 55116

Grades: K-5

Enrollment (SY21-22): 380

**Project website:** <a href="mailto:spps.org/jieming-builds">spps.org/jieming-builds</a>

School website: <a href="mailto:spps.org/jieming">spps.org/jieming</a>

#### **Project summary**

**Project number: 3090-21-01** 

**Funding:** Certificates of Participation (COP)

Project type: Addition and renovation

**Square footage:** 

Existing: 55,160 SFProposed: 70,725 SF

#### SPPS project team:

• Rosemary Dolata, Project Manager

• Kenny Ekblad, Project Coordinator

Design team: Cuningham

**Construction management:** Knutson Construction

#### **Project scope**

Kitchen and cafeteria addition

 New classrooms (5), inclusive restrooms, and gym floor

 New HVAC in existing west wing; one new boiler in original school building

• Improved traffic flow for cars, buses, and deliveries

- Closeout work continues. Remaining work includes a few items with long lead times and punch list items, including technology reviews.
- The new front lot has been striped for student bus pick-up/drop-off and is working well.
- Final site work has been completed at the serviceaccess off Field Avenue, including sod.
- The Jie Ming program is making great use of their new spaces, including a book fair in the Tiger's Lair and a display of autumn artwork.

	December 2023 - Project Financial Information												
Original Budget	Committ Costs			truction ward	Construction Cost Changes	n % Change	Total Forecasted Cost	Construction % Complete (as invoiced)					
\$26,840,00	0 \$20,088,	456 \$16,811,2	\$14,0	01,438	\$978,098	6.99%	\$20,149,398	88.07%					
Phase:	Project Timeline  Phase: Planning ——————————————————————————————————												
BOE Gate Check:	Five Year Plan	Project Charter	Budget Approval	Contra	act Award			Closeout					
Key dates:	✓ March 2021	√ March 2021	✓ Feb. 2022	Spring/Su	✓ ummer 2022			✓ Fall 2023					

# **Jie Ming Mandarin Immersion**













From top left: New café projector; new classroom projector; Tiger's Lair book fair; autumn artwork display; front lot striped for student pick-up/drop-off; new service access with new sod (November 2023)



## **Maxfield Elementary School: December 2023 Project Update**



Location: 380 Victoria St N., Saint Paul, MN 55104

**Grades:** PreK-5

Enrollment (SY21-22): 172

Project website: <a href="mailto:spps.org/Page/41781">spps.org/Page/41781</a>

School website: spps.org/maxfield

#### **Project summary**

**Project number:** 4180-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

#### Square footage:

Existing: 71,334 SFProposed: N/A

SPPS project team: Jason Jones, Project Manager

Design team: KOMA & E-P

Construction team: Market & Johnson

#### **Project scope**

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof
- Replace existing fin tube radiation with new
- New LED lighting and ceiling in hallways
- Replace existing boiler with two new boilers
- Update and replace building's main electrical service
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

- Contractor is working on closeout.
- An RFP is being considered for Testing, Adjusting, and Balancing (TAB) to regulate the building pressure.

	December 2023 - Project Financial Information												
Original Bud	Costs to			oiced Date		truction ward	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)			
\$3,106,74	\$2,1	41,565	\$2,07	0,105	\$1,7	27,243	\$44,802	2.59%	\$2,141,565	96.99%			
	Project Timeline												
Phase:	Planning ——	<b></b>	Design				Construction						
BOE Gate Check:	Five Year Plan	Proje Chart		Bud <sub>i</sub> Appr	_	Contract Award				Closeout			
Key dates:				✓	1	✓	•			✓			
	N/A	N/A		Dec. 2	2021	Aug. 2022				Fall 2023			



# Mississippi Creative Arts: December 2023 Project Update



Location: 1575 L'Orient St., Saint Paul, MN 55117

**Grades:** PreK-5

Enrollment (SY21-22): 411

Project website: <a href="mailto:spps.org/Page/41781">spps.org/Page/41781</a>

School website: <a href="mailto:spps.org/mississippi">spps.org/mississippi</a>

#### **Project summary**

**Project number:** 4190-22-01

Funding: American Rescue Plan

Project type: HVAC upgrades

#### **Square footage:**

Existing: 66,052 SFProposed: N/A

#### SPPS project team:

• Jason Jones, Project Manager

• Josie Geiger, Project Coordinator

Design team: ATS&R

Construction team: RJM Construction

#### **Project scope**

- Provide classrooms with improved ventilation and cooling by installing new dedicated outdoor air system units on roof
- Replace existing fin tube radiation with new
- New LED lighting and ceiling in hallways
- Replace existing boiler with two new boilers
- Update and replace building's main electrical service
- Remove existing uni-vents in rooms; minor modifications to existing casework where uni-vents will be removed from the window wall

#### **New this month**

Project is on hold until summer 2024.

	December 2023 - Project Financial Information												
Original Buc	_	nmitted osts		Invoiced to Date		truction ward	Construction Cost Changes	% Change	Total Forecasted Cost	Construction % Complete (as invoiced)			
\$7,843,11	.1 \$6,2	95,462	\$3,63	34,465	\$4,9	76,736	\$179,810	3.61%	\$6,342,129	56.21%			
	Project Timeline												
Phase:	Planning ——		Design				Construction			<u> </u>			
BOE Gate Check:	Five Year Plan	Proje Chart		_		Contract Award				Closeout			
Key dates:	□ N/A	□ N/ <i>F</i>	4	<b>√</b> Dec. 2		√ Aug. 2022				☐ Fall 2024			



# **Summary of All Active Projects: December 2023**

While the intent of this monthly report is to provide detailed information about large-scale projects, there are a myriad of important smaller projects underway as part of SPPS Builds, the District's deferred maintenance and capital improvement program. Below is a financial summary of all the active projects of all sizes currently underway across the District, which is also referenced on the <a href="SPPS Builds website">SPPS Builds website</a> where more information is available and updated regularly.

Project	Budget	Committed Costs	Invoiced to Date	Total Forecasted Cost
American Indian Magnet: Building Addition & Remodel	\$53,300,000	\$47,227,986	\$41,687,093	\$47,557,992
Barack and Michelle Obama Elementary School: Building Addition & Renovation	\$72,300,000	\$6,159,248	\$2,378,726	\$72,300,000
Battle Creek Middle School: Site Restoration Project	\$304,214	\$268,967	\$31,749	\$268,967
Bruce Vento: New Construction	\$89,900,000	\$68,369,553	\$4,887,673	\$89,900,000
Carpentry Plus: Harding, Phalen, Chelsea, Murray	\$1,238,000	\$1,180,251	\$987,163	\$1,184,344
Cherokee Heights ES: System Replacements	\$17,533,000	\$4,830	\$4,830	\$17,533,000
Como Park Senior High: Athletics	\$970,000	\$79,490	\$63,649	\$970,000
Creative Arts High School: ARP HVAC Upgrades	\$3,401,488	\$1,830,175	\$183,631	\$1,830,175
Crossroads: I Zone Space Reimagined	\$454,716	\$417,555	\$178,421	\$434,395
Early Childhood Hubs: Age Appropriate Play (East/West)	\$480,000	\$0	\$0	\$480,000
Eastern Heights: Playground Replacement	\$484,000	\$390,060	\$368,820	\$484,000
Education and Operations Services: ARP Kitchen HVAC Upgrades	\$3,052,402	\$2,063,303	\$1,018,301	\$2,285,952
Education and Operations Services: Dock Doors Lintels and Brick Replacement	\$2,504,000	\$0	\$0	\$2,504,000
Education and Operations Services: Print Copy Mail Center AHU Replacement	\$1,139,000	\$75,896	\$20,346	\$1,139,000
Education and Operations Services: Security Enhancements - Nutrition Services	\$30,000	\$0	\$0	\$30,000
Electrical System Replacement: Harding & Central HS	\$5,005,000	\$0	\$0	\$5,005,000
E-STEM: Boiler Replacement	\$160,000	\$99,548	\$0	\$160,000
E-STEM: Monument Sign	\$107,250	\$27,300	\$4,000	\$107,250
Farnsworth Upper: HVAC Replacement	\$11,162,000	\$450,524	\$1,149	\$11,162,000
Four Seasons Gym Flooring Replacement	\$216,000	\$0	\$0	\$216,000
FY23 Fire Safety Systems: Battle Creek ES, Groveland, Mississippi, Wash Tech, Wheelock, Harding	\$4,490,000	\$2,886,218	\$1,461,330	\$2,903,693
FY23 Flooring and Replacement Program: Highland Park Sr., JAJ Achievement Plus, Murray MS, Phalen Lake, Wellstone ES	\$1,113,000	\$352,066	\$2,888	\$352,066
FY22 Flooring Replacements: Focus Beyond, Hubbs, Rondo, LEAP, Harding	\$989,000	\$946,383	\$942,915	\$946,383
Focus Beyond: Playground Replacement	\$554,000	\$566,606	\$557,201	\$566,606
Griffin Stadium (Central HS): Electrical System Replacement	\$504,000	\$289,861	\$37,784	\$363,361
Hidden River Middle School: Renovation	\$54,200,000	\$41,926,891	\$2,569,460	\$54,200,000
Highland Park Middle School: Entry Addition and Renovation	\$49,500,000	\$2,174,881	\$701,977	\$49,500,000
Highland Park Middle School: ARP HVAC Upgrades	\$6,484,217	\$5,519,826	\$3,864,578	\$5,524,161
	\$2,795,000	\$102,150	\$36,247	\$2,795,000

Project	Budget	Committed Costs	Invoiced to Date	Total Forecasted Cost
FY24 Instructional A/V Replacement: Wash Tech, Journeys	\$2,220,000	\$0	\$0	\$2,220,000
Jie Ming Mandarin Immersion Academy: Building Addition & Renovation	\$26,840,000	\$20,088,456	\$16,811,255	\$20,149,398
John A Johnson: Renovations for LEAP	\$981,000	\$1,063,965	\$511,113	\$1,063,965
L'Etoile du Nord Upper: Boiler Replacement	\$123,500	\$0	\$0	\$123,500
LEAP (Wilson): Concrete Replacement	\$179,000	\$48,139	\$45,551	\$179,000
Maxfield Elementary: ARP HVAC Upgrades	\$3,106,744	\$2,141,565	\$2,070,105	\$2,141,565
FY22 Mechanical Replacements - HVAC: OWL, St Paul, Music Academy	\$1,639,185	\$1,514,825	\$813,901	\$1,514,825
FY23 Mechanical Replacements: Como HS/Wash Tech/ Nokomis North/Highland HS	\$2,399,000	\$0	\$0	\$2,399,000
Mississippi Creative Arts: ARP HVAC Upgrades	\$7,843,111	\$6,295,462	\$3,634,465	\$6,342,129
FY23 Paving Program: Galtier, Wash Tech, Phalen Lake, Wheelock, Focus Beyond	\$1,224,000	\$1,058,102	\$855,864	\$1,058,102
FY24 Paving Program: Groveland, JAJ	\$1,079,000	\$156,358	\$65,024	\$1,079,000
Plumbing Plus: Wheelock, Eastern Heights, LNFI Upper, Groveland, Hubbs, Focus Beyond, JAJ, Griffing Stadium	\$2,393,000	\$100,930	\$22,073	\$2,393,000
Randolph Heights Elementary School: Boiler Replacement	\$1,332,000	\$76,000	\$34,254	\$1,332,000
Riverview: Retaining Wall and UST Removal	\$185,350	\$141,965	\$21,452	\$185,350
Rondo Complex: ARP HVAC RTU Replacement	\$4,490,000	\$381,239	\$201,606	\$4,490,000
FY22 Roofing Replacement Program: EXPO, Groveland Park, Johnson Sr., Wellstone	\$4,400,000	\$4,040,873	\$2,094,478	\$4,040,873
Washington Technology: Foundation Repair	\$154,000	\$75,602	\$35,026	\$75,602
Wellstone: Plumbing, Piping and HVAC Replacement	\$10,654,000	\$562,800	\$0	\$10,654,000